

GM HEALTH AND SOCIAL CARE STRATEGIC PARTNERSHIP BOARD

MINUTES OF THE MEETING HELD ON 28 JULY 2017

Bridgewater Community Healthcare NHS Trust	Dorothy Whitaker
Bolton CCG	Wirin Bhatiani
Bolton Council	Councillor Linda Thomas Sue Johnson
Bury CCG	Stuart North
Bury Council	Councillor Rishi Shori Pat Jones-Greenhalgh
Central Manchester FT	Kathy Cowell Caroline Davidson
Christie NHS FT	Tom Thornber
GMCA	Eamonn Boylan Julie Connor Lindsay Dunn Liz Treacy
GMCVO	Nathalie Long Alex Whinnom
GM CCGs	Sandy Bering Rob Bellingham
GM H&SC Partnership Team	Laura Browse Warren Heppolette Claire Norman Nicky O'Connor Sarah Price Jon Rouse Stephen Welfare Diane Whittingham Janet Wilkinson Steve Wilson
GM Mayor	Andy Burnham

GM Deputy Mayor Police & Crime	Beverley Hughes
GM Moving	Hayley Lever Janet Wilkinson
GM West Mental Health NHS FT Trust	Bev Humphrey
Healthwatch	Jack Firth
Heywood, Middleton & Rochdale CCG	Chris Duffy Simon Wooton
Manchester CC	Councillor Richard Leese Joanne Roney
NW Boroughs Healthcare NHS FT	John Heritage
Manchester CCG	Joanne Newton
Oldham Council	Councillor Jean Stretton Carolyn Wilkins
Oldham CCG	Julie Daines
Primary Care Advisory Group (Dental)	Mohsan Ahmad
Primary Care Advisory Group (GP)	Tracey Vell
Primary Care Advisory Group (Optometry)	Dharmesh Patel
Primary Care Advisory Group (Pharmacy)	Adam Irvine
Rochdale BC	Councillor Richard Farnell Steve Rumbelow
Salford CC	Councillor John Merry Ben Dolan
Salford CCG	Tom Tasker
Salford Royal NHS FT	Jim Potter
Sport England	Justine Blomeley Mike Diaper Judith Rasmussen
Stockport MBC	Councillor Alex Ganotis Councillor Wendy Wild Laureen Donnan

Tameside MBC	Councillor Kieran Quinn Councillor Brenda Warrington Steven Pleasant
Trafford CCG	Cameron Ward
Trafford Council	Councillor Sean Anstee Councillor John Lamb Joanne Hyde
Wigan CCG	Trish Anderson
Wigan Council	Councillor Peter Smith (in the Chair) Donna Hall
Wigan, Wrightington & Leigh NHS FT	Carole Hudson Neil Turner

SPB 69/17 WELCOME AND APOLOGIES

Apologies were received from; Margaret Asquith, Darren Banks, Simon Barber, Chris Brookes, Derek Cartwright, Barry Clare, Paul Connellan, Karen James, Tim Dalton, Mayor Paul Dennett, Denis Gizzi, Theresa Grant, Majid Hussain, Councillor Cliff Morris, Christine Outram, Colin Scales, Melanie Sirotkin, Roger Spencer, Jim Taylor and Ian Wilkinson.

SPB 70/17 CHAIR'S ANNOUNCEMENTS AND URGENT BUSINESS

The Chair announced that this will be the last monthly meeting of the GM Health and Social Care Strategic Partnership Board to take place on the final Friday of the month. The meeting will take place bi-monthly from now on.

RESOLVED/-

To note the change in frequency.

SPB 71/17 MINUTES OF THE MEETING HELD 30 JUNE 2017

The minutes of the meeting held 30 June 2017 were agreed as a true record

RESOLVED/-

To approve the minutes of the meeting held on 30 June 2017.

SPB 72/17 CHIEF OFFICER'S UPDATE

Jon Rouse, Chief Officer, Greater Manchester Health and Social Care Partnership (GMHSCP), provided an update on key items of interest both within the Partnership and partner organisations.

The following items were highlighted;

- J In response to the collective letter sent to the Secretary of State on behalf of the organisations within the Partnership, the Government has confirmed the immediate release of £10m of capital funding for the implementation of digital strategy. Although the Department of Health is not in a position to release all the funding, GM will receive this amount for the remainder of the year in recognition of the quality of the digital strategy. Along with the announcement on capital for estates, this enables alignment of capital investment with transformation funding.
- J Reports on the agenda included the first GMHSC partnership Annual Report and Accounts 2016/17 and Business Plan 2017/18. Thanks was extended to service user representatives, carers, and leaders across the workforce for the collective effort to make good progress in the first year. This has been demonstrated in the 'advanced' rating of performance for GM in the baseline position of the Sustainability and Transformation Plan (STP) announced recently by the DHE and NHS England (NHSE).
- J The focus for 2017/18 and onwards, was described as delivery at locality level to ensure that locality plans and investment translate to new models of care that reflect the needs of citizens. This will require preventative action and early intervention to be extended, particularly in the context of primary care, to take the pressure off the acute system.
- J The senior management team of GMHSCP will be spending a significantly larger proportion of time visiting localities to gain an understanding of projects and monitor how these are translating into different models of care.

The Board welcomed the announcement with regards to digital capital funding.

RESOLVED/-

1. To note the content of the report.
2. To note the positive announcement with regards to capital funding for the implementation of the digital strategy.

SPB 73/17 TRANSFORMATION FUND UPDATE

Steve Wilson, Executive Lead, Finance and Investment, GMHSCP, introduced a report which provided an update on recent developments within the Transformation Fund. The report had an extended section on the findings and recommendations from the assessment team in their evaluation of the proposals from Healthier Together and Oldham.

The key headlines were;

- J Oldham's bid has been assessed and it has been recommended to approve funding of £21.3m over the next four years. There was a delay to the bid due to wider work across the North-East sector to make sure plans were aligned. Bids will be received from Rochdale and Bury shortly;
- J The Healthier Together bid has been assessed and it was recommended that £17.2m was allocated over 5 years. Over the transition period work will take place regarding minimising risks. Agency staff will be covered under the workforce bid and it is expected that the £3.6m not covered will be contained within the £17.2m allocation.

Funding for both schemes was approved by the GM Health and Social Care Executive on 12 July 2017.

RESOLVED/-

1. To note the progress update reported on the Transformation Fund;
2. To note the Executive's decision to:

Approve a substantive investment of up to £17.2m over five years for Healthier Together:

- Manchester & Trafford sector: £3.19m
- North East sector: £1.86m
- North West sector: £5.26m
- South East sector: £1.19m
- NWSA PMO: £250k
- Potential funding for unmitigated stranded costs of up to £5.5m
- Noting that there are material conditions to funding, only to be released upon their satisfactory completion. These are set out at 2.3.2.

Approve a substantive investment of up to £21.3m for four years for Oldham, phased as follows:

- 2017/18: £4.65m
- 2018/19: £10.56m
- 2019/20: £5.26m
- 2020/21: £0.85m
- Noting that there are material conditions to funding, only to be released upon their satisfactory completion. These are set out at 3.3.2.

SPB 74/17 GREATER MANCHESTER COMMISSIONING REVIEW

Sarah Price, Executive Lead, Population Health and Commissioning introduced a report that set out the findings of the Deloitte review of health and social care commissioning.

Deloitte have engaged closely with all partners including CCGs, Local Authorities and Providers. The report set out a range of approaches the Partnership could take in relation to the level at which services should be commissioned and set alongside the emergence of the new organisational landscapes across GM. The scope of the reform included the design of a place based approach to public service reform and recommends a consistent standardized approach to commissioning and provision of health and social care across GM.

The Association of CCG's offered support for the review and have produced a response to that affect. This has been published and is being used in the delivery and implementation of the recommendations.

RESOLVED/-

To approve the recommendations set out on slide 4 of the pack grouped into; place based recommendations, scale recommendations and support services recommendations.

SPB 75/17 MENTAL HEALTH TRANSFORMATION – NEXT STEPS

Warren Heppolette, Executive Lead, Strategy and System Development introduced a report that outlined the approach to ensure the full implementation of the GM Mental Health Strategy and progress to date.

The paper outlined the investment and implementation framework, including a proposal to the transformation fund to deliver the GM Mental Health and Wellbeing Strategy and GM commitments aligned to NHS England's Five Year Forward View for Mental Health. The Board were asked to agree and endorse the proposal. The strategy has been built on engagement with organisations in the system, service users and carers.

Dr Tom Tasker, Chair Salford CCG and CCG Clinical Lead for Mental Health welcomed the investment and focus on mental health and the emphasis placed on bringing together communities, public services and individuals to improve the mental wellbeing and life chances of the people of GM.

The following key benefits of the strategy for the population were highlighted:

-) By 2021 at least 3.9k children and young people will have access to evidence based mental health services;
-) New mums that experience mental health problems will receive better care;
-) Everyone in mental health crisis will receive immediate access and support;
-) People will not have to travel out of GM for mental health services that they should receive here;
-) People with serious mental illness currently die approximately 15-20 years younger than the rest of the population, therefore there will be better physical healthcare to meet their needs;
-) Extra support will be offered to the long-term unemployed and those with mental health issues at risk of losing employment;
-) Through the suicide prevention strategy, the number of suicides will reduce by at least 10% by 2021;
-) GM will be the best place in UK for those experiencing Dementia and their carers.

Emphasis was placed on the clinical engagement throughout GM in developing the implementation proposal which included outputs from locality visits, the commissioning review and progress so far against the GM Mental Health strategy. Key stakeholder feedback was also included.

The key areas to note from the Commissioning Review included;

-) What services can be commissioned at GM, locality or neighbourhood level;
-) The opportunity through the Joint Commissioning Board to develop standards across GM and an outcome framework for the services that are commissioned;

- J) The utilisation of specialised commissioners' expertise to support the delivery of GM programme.

Bev Humphrey, Chief Executive, GM West Mental Health NHS Foundation Trust offered support for the strategy and investment framework that has been co-produced across the system in GM. The report had been presented recently to the GM Provider Federation Board and the importance of mental health and well-being was prevalent across all providers. The strategy provides a framework to introduce minimum standards and for those that are already meeting these, to further innovate to eradicate complex variable standards. Alongside the social responsibility in the partnership for investment, there is also an economic case for investing in early years, prevention and community services, the evidence of which is compelling.

Members of the Board welcomed the report, the priority it places on children and young people and the work being done on strengthening the links with health and justice. Clarification was sought on plans for a specific facility for those children and young people in mental health crisis. It was confirmed that significant improvement is required on the provision of 24/7 crisis care for children and young people across the whole of GM. It is expected that engagement with localities will highlight the need for consistency of access to a number of facilities rather than just one.

The issue of Section 136 provision in the City of Manchester was discussed. Deputy Mayor, Police and Crime, acknowledged that work is on-going and requested that data and information on the demand for the facility is shared alongside the opportunity for input into the option appraisal document prior to publication.

The Mayor described this as a significant step forward along a journey for Greater Manchester and placed on record appreciation to all those involved in the development of the strategy and implementation framework. He suggested that organisations should work towards the principle that all children and young people in Greater Manchester have access to mental health support; all public services should place a priority focus on mental health and wellbeing with a continued effort to eradicate the stigma that surrounds mental health, particularly with young people.

It was confirmed that as part of the ambition around children and young people, every school in GM will be offered training, development and support to become more skilled in identifying those that are beginning to develop problems that could lead to mental health issues.

RESOLVED/-

1. To note the progress which has been made against the GM Mental Health Strategy over the past year;
2. To agree the proposed Mental Health transformation areas and the investment framework providing an overall envelope of £133.9m;
3. To support the onward process to work with localities to support their investment and transformation plans for mental health;
4. To support the onward process to develop business cases against which transformation funding for the GM mental health programmes can be allocated;
5. To support further work to apply the findings of the GM Commissioning Review to the future commissioning of mental health in localities and across GM;

6. To note the comments from the Board with regard to children and young people and further develop the ambition;
7. To provide data on Section 136 provision for the City of Manchester and make the option appraisal document available for consideration prior to publication.

SPB 77/17 TOBACCO FREE GREATER MANCHESTER STRATEGY

Dr Carolyn Wilkins, Chief Executive, Oldham Council, lead role for Population Health introduced a report and provided a presentation on the Tobacco Free Greater Manchester Strategy.

The presentation highlighted the following;

-) The ambition to reduce smoking by a third by 2021;
-) Full system support to reach into communities with highest prevalence and engage stakeholders, for example social housing providers;
-) Reduce young people's uptake;
-) Introduce innovative and evidence based interventions to support smokers to quit;
-) A crackdown on illegal tobacco to tackle demand and supply;
-) Build on national campaigns such as Stoptober and adapt locally;
-) Consult and engage with communities on the extension of smoke free spaces.

Next steps included the submission of a full business case for transformation funding; the creation of a detailed delivery plan and the setting up of a performance monitoring framework with the support of Public Health England and Cancer Research.

Members offered support and highlighted the role of Leaders in driving the strategy forward and the requirement to understand the issues of those 20% of people that continue to smoke.

RESOLVED/-

To endorse the Tobacco Free Greater Manchester strategy.

SPB 78/17 THEME 1 – POPULATION HEALTH – GM MOVING

Steven Pleasant, Chief Executive, Tameside Council & Accountable Officer Tameside & Glossop CCG, introduced the final version of the Greater Manchester Moving Plan (2017-21) prior to the formal launch event.

The refresh had been taking place since April 2017 in the context of Sport England/GMCA/NHS MOU, The Population Health Plan, GM Mayoral Manifesto and a range of other developments. An extensive engagement process was also undertaken with cross sector partners across GM and in localities, with the development being supported by the GM Moving Leadership Group and other key system leaders. The plan outlined an approach to tackling inactivity and increasing active lives across GM and the intended economic and health benefits of this.

Mike Diaper, Director of Community Sport, Sport England endorsed the plan and the ambitions. It was highlighted that GM is one of nineteen areas shortlisted as a pilot for major investment, the outcome of which will be announced in November.

The Mayor offered support for the GM Moving Plan and noted the importance of commitment and buy in from individual organisations including national bodies to ensure its success. He also announced the appointment of Chris Boardman as the Cycling and Walking Commissioner for GM to be the lead advocate to achieve the ambitions set out in the GM Moving initiative.

RESOLVED/-

1. To receive, endorse and offer support to GM Moving 2017-21;
2. To continue to lead and support the implementation of GM Moving, further embedding physical activity within the work of the Partnership, and continuing to work collaboratively with GMCA and Sport England through the MoU;
3. To support the development of the implementation plan, which will go through the Population Health Board;
4. To note the appointment of Chris Boardman as the Cycling and Walking Commissioner for GM.

SPB 79/17 HOSPITAL DISCHARGE POLICY

Jon Rouse provided a report that introduced three standards which are designed to reduce the number of patients who wait in hospital unnecessarily in order to improve patient flow, improve the patient experience and maximise the optimal use of health and social care resources.

GM have taken a focused approach to the reduction of Delayed Transfers of Care (DToC's) and appropriate implementation of Patient Choice, the Discharge to Assess and Trusted Assessment model are identified nationally as key to reducing the number of DToC's and improving patient flow.

RESOLVED/-

To endorse the implementation of the standards from August 2017 across Greater Manchester.

SPB 80/17 TRANSFORMATION THEME 3 – DEVELOPING A STRATEGY FOR HOSPITAL BASED SERVICES AND REVISED GOVERNANCE TO DELIVER THE STRATEGY FOR HOSPITAL BASED SERVICES

Diane Whittingham, Associate Lead for Theme 3, GMHSCP introduced two reports that set out the proposed approach to develop a GM strategy for hospital based services and the results of a review of the governance required to deliver the strategy.

The proposed approach and process for delivering a GM strategy for hospital based services and how this is achieved so that all the work under Theme 3 is brought together and standardised, was highlighted to the Board. A revised governance structure that suggests roles and responsibilities and makes proposals to support the delivery of the strategy was presented.

Clarification was offered under the links between Theme 3 and the Salford Royal and Pennine Group that point 3.13.1 refers to Salford and the North East sector only and point 3.13.3 assumes that strategies will be complementary, it does not assume there will be a single strategy.

Members asked for confirmation that there had been consideration for the role of the Equalities Group under the proposed governance arrangements. It was confirmed that the equalities agenda is recognised within the proposals for the new arrangements.

RESOLVED/-

1. To approve the approach described to develop a hospital based services strategy;
2. To endorse the proposed governance structure and responsibilities;
3. To approve to proceed within outlined next steps

SPB 81/17 WORKFORCE STRATEGY AND 2017/18 IMPLEMENTATION PLAN

Nicky O'Connor, Chief Operating Officer, GMHSCP introduced a report that presented the Greater Manchester Health and Social Care workforce strategy and outlined the implementation plan for 2017/18.

Stephen Welfare, GMHSCP highlighted the three broad areas of the workforce programme which included developing a comprehensive workforce strategy; supporting localities in improving and implementing their local transformation plans and the establishment of the GM Workforce Collaborative.

Four strategic priorities and eleven related action areas have been identified within the 2017/18 implementation plan. The Board were asked to endorse the strategy, the implementation plan and the new Workforce Collaborative arrangements.

The Chair highlighted the importance of the strategy in light of the recent media attention with regard to the loss of staff and difficulty to recruit in the NHS. The workforce strategy and the implementation plan was commended for the inclusion of the VCSE workforce, volunteers and carers.

RESOLVED/-

1. To endorse the workforce strategy and 2017/18 implementation plan;
2. To endorse the new Workforce Collaborative and Strategic Workforce revised governance arrangements;
3. To note the update on workforce planning scenarios and transformation themes and consider how as a Board it can support ongoing workforce improvement;

SPB 82/17 GMHSCP ANNUAL REPORT AND ACCOUNTS 2016/17

Warren Heppolette presented the GM HSCP Annual Report 2016/17 which described the Partnership's work in the first year of operation. The report highlighted the objectives for the Partnership for 2016/17, system performance and the evaluation process. The output of the engagement process was also captured which informs the Business Plan for 2017/18.

Both the GM HSCP Annual Report and Accounts and the GM Health and Social Care Business Plan 2017/18 will be shared with the Secretary of State for Health and the Chief Executive of NHS England.

RESOLVED/-

To endorse the Annual Report 2016-17.

SPB 83/17 GM HEALTH AND SOCIAL CARE BUSINESS PLAN 2017/18

Warren Heppolette introduced the final version of the GMHSC Partnership Business Plan for 2017/18 for consideration and endorsement by the Strategic Partnership Board prior to publication.

The plan has been developed in conjunction with key leads and stakeholders from across the GM Health and Social Care Partnership and has been subject to extensive review and comment by the key GM leadership groups during May.

Outlined are the key strategic activities that will take place during 2017/18, as Greater Manchester moves into the second year of operation of the GMHSC Partnership and the implementation of Taking Charge.

RESOLVED/-

To approve the 2017/18 GM Health and Social Care Partnership Business Plan for full publication to be shared with key stakeholders.

SPB 84/17 DATES OF FUTURE MEETINGS

The Chair reminded Board members that the dates of future meetings would be changing. The meeting on 25 August is cancelled and dates after this would be confirmed with Members as soon as possible.